## **ELT Group of Companies**

**ENVIRONMENTAL LIABILITY TRANSFER, INC.** 



- > Est. 1990
- Brownfield Acquisition& Development Firm
- Targeting Former Industrial Sites
- Portfolio Exceeds 65 million sq/ft under roof

cdcco.com



- > Est. 2004
- Nation's Leading Environmental Liability Assumption Firm
- \$1.5 Billion of Environmental Liabilities Acquired (88% have achieved final milestones)

eltransfer.com



- > Est. 2008
- Environmental Consulting Firm
- Over 250 Active
   Environmental
   Remediation Projects

enviroanalyticsgroup.com



- Est. 2017
- Captive Demolition Company
- Large and modern fleet of demolition equipment
- Safety first culture

industrial-demolition.com



# **ELT Footprint**

- > Est. 1990
- Brownfield Acquisition & Development Firm
- > Targeting Former Industrial Sites
- Over 300 Brownfield Cleanup & Development Projects to Date
- Accumulative Portfolio Exceeds 65 million sq/ft under roof



### **Brownfields Remain at Rest Due to Inherent Uncertainty...**

 Unclear Guidance Known Regulatory **Environmental**  Slow Response Times Uncertainty Unknown Costs Reticent Lenders **Zoning & Financing Entitlements**  Approvals Time Value of Money Demolition Delays Repositioning **Project Timeframe** Costs Time Value of Money Reclamation

**ELTs Remove Uncertainty and Prepare Brownfields for Development** 



### The Removal of Uncertainty...

**Environmental** 

 ELT providers assume all environmental liabilities and indemnify all parties

Zoning & Entitlements

 ELT providers obtain zoning & entitlements for highest & best use

Project Timeframe

 ELT providers render the site as "shovel ready" for vertical dev. Regulatory Uncertainty  ELT providers obtain certainty & indemnify against regulatory change

**Financing** 

 ELT providers increase the likelihood of lender engagement

Repositioning Costs

• ELT providers render the site as "Shovel ready"

**ELTs Remove Major Uncertainty and Prepare Brownfields for Development** 



## **Brownfield Categories**

**ENVIRONMENTAL LIABILITY TRANSFER, INC.** 

### Category #1

Real Estate Value Exceeds Environmental Liability

Represents 60% of Brownfield Development

But only 15% of Brownfield Sites

#### Category #2

Environmental Liability
Exceed Real Estate Value
(Polluter Pays)

Represents 20% of Brownfield Development

But only 25% of Brownfield Sites

#### Category #3

Environmental Liability
Exceed Real Estate Value
(No Polluter to Pay)

Represents 20% of Brownfield Development

But 60% of Brownfield Sites

## Bring More to Brownfield Strategies

**ENVIRONMENTAL LIABILITY TRANSFER, INC.** 

### **Traditional Approach**

Solicit Bids from Contractors & Consultants (Conduct Site Tours, Review Bids)

**Negotiate Contracts** 

Manage the Demolition & Remedial Work

Possibly Hire Additional Staff (Health & Safety, Project Accountants, Legal, etc.)

Market the Real Estate

Comply with Permits, Regulatory Authorities, Manage Consent Orders

### **ELT Approach**

**Environmental Liability Transfer** 

Real Estate Asset Purchase (optional)

Corporate Indemnification

Regulatory Compliance Assumption

**Environmental Insurance** 

Fully-Funded Environmental Cleanup

Repositioning and Marketing Asset for New Development





- Former parts manufacturing site
- Aquired December 2000
- 300 Acres
- Modern Business
   Center



## Before/After: General Motors, West Mifflin, PA

**ENVIRONMENTAL LIABILITY TRANSFER, INC.** 





**BEFORE** 

**AFTER** 





- Acquired October 2016
- 20-acre, vacant since 2007
- Former Glidden Paint factory
- Redevelopment Plan in Development
- Great attributes
  - Size & Location
  - Industrial Zoning





- Acquired March 2018
- 138-acre, vacant last 8 years
- Former Budd Co. plant
- Redevelopment Plan in Development
- Great attributes
  - Size & Location
  - Industrial Zoning
  - KOZ Designation
  - Access to Workforce



### **Contacts**

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